From Data Deluge to Decision Intelligence

How China's AI-Ecommerce Ecosystem is Reshaping the Global Paradigm of Market Research

APRC 2025 & JMRA 50th Anniversary Conference

10/2025

JD Today: 23 Years of Journey (NASDAQ: JD and HKEX: 9618)



Revenue

Reached \$161b in 2025



Fortune Global 500

Ranked 44th in 2025

Leading domestic industry position for 10 consecutive years



Private Enterprise 500

Ranked 1st in 2025

Leading for 4 consecutive years



Employees

Over 900,000

Ranked 1st among private enterprises in employee count in 2025



Users

Nearly 600 million annual active users



Enterprise Clients

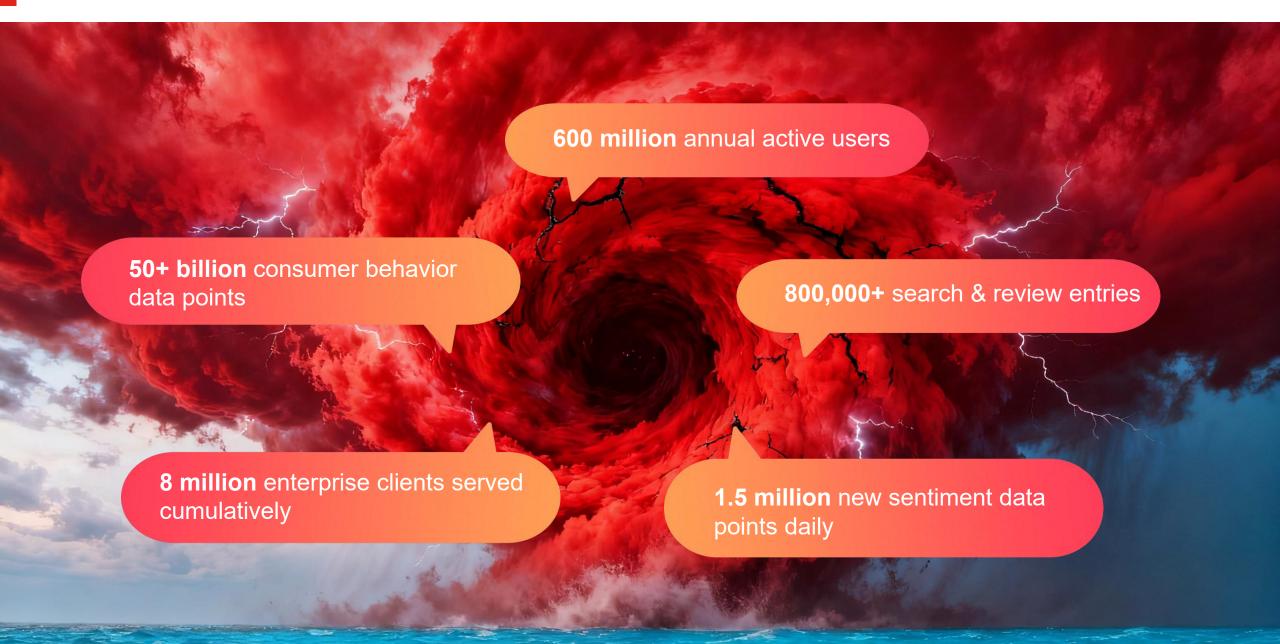
Cumulatively serving 10 million companies

The common choice of over 90% of Fortune 500 companies in China and over 70% of "specialized, refined, distinctive, and innovative" SMEs

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In the Eye of the Digital Storm: Birth of a Super Laboratory



Birth of MARS: From Chaos to Order

New Generation Al-Powered Tool——MARS (Marketing Analysis Research System)

cConsumer Insights

Industry Research

New Product Design

Market Research

Experience Management

Report Agent

- FMCG Expert
- 3C Expert
- Home Appliance Expert
- Beauty Expert
- Pharmaceutical Expert
- Automotive Expert
- Financial Expert
- Al Expert

Insight Agent

- · Market Insight
- User Profile
- · Market Segmentation Research
- · Search & Review
- New Product Customization
- Competitive Landscape Reports
- Strategy Assistant
- GEO Optimization Assistant

Survey Agent

- 600M+Active Users
- · Rich Reward Pool
- Geographic Sample Library
- Global Sample Distribution
- Car Owner Samples
- Professional Research Models

AIGC

- · Brand Design
- Industrial Design
- Packaging Design
- Commercial Photography Models
- Main Image Design/Videos
- Marketing Materials



Case Study: Midea New Product C2M Reverse Customization

Full Process Customization Midea Light Food Fiber V Cooker: Insight into category opportunities, precise deconstruction of light food user needs, full-chain new product model to create bestsellers

Industry Trend Insights

Discover new industry development opportunities

Focus on analysis to identify opportunities

What is the real demand?

Health — Low Sugar —
 Diet

What is the advantageous category?

- Low-sugar Rice Cooker
 Who are the core users?
- Sugar-control group → Light food group

New Product Concept Definition

Achieve precise product-user matching

Combine trend insights to output new product profile, meeting market and user pain points

Capacity:3L

399

Functions: Dietary fiber enhancement, IoT online recipes Target Group: Weight reduction, beauty & skincare, health & wellness Price: 300-

New Product Exterior Design

Consumer-Centric Design
Presentation





Present what consumers love, further enhance new product value:

- · New Chinese Style
- Literary & Artistic Style
- Object Aesthetics
- Streamlined Design
- Quality
- Tech Touch Panel

New Product Simulation Testing

Multi-dimensional verification, optimize new product solutions

Function Testing:

- · Wood-fired Rice Cooker
- Light Food Rice Cooker √

Target Group Testing:

- Rice Cooker Users
- Weight Loss Group √
- Light Food Group √

Color Testing:

- Black √
- White

Price Testing:

- 299
- 399√
- 499

New Product Launch

Pre-launch seeding + new product debut

Omni-channel Reach, Blockbuster Upon Launch



JD Xiaomofang Tier-S Resource

New Product Launch Conference



First-day Sales Exceed **7,000 Units**+

Launch Day
Rice Cooker Category
Small Kitchen Items
TOP1

Newly Added User Assets 81%+



Result Feedback/Facilitate Strategy Optimization

JD jointly established the "Low-Sugar Rice Cooker Industry Standard" with China Household Electrical Appliances Association, Midea, Supor, and Joyoung

Help brands establish a quality product image for healthy diet

Traditional Research Report Limitations

Pain Point 1

Fragmented Knowledge

Research relies on manual collection and organization of information, leading to fragmented knowledge storage. It is difficult to integrate and utilize data effectively, resulting in low knowledge reuse rates.

Pain Point 3

Low Efficiency

Report writing relies on manual data collection and organization, resulting in long cycles and repetitive work. Researchers spend a lot of time on data gathering and sorting, which seriously affects research efficiency.

Pain Point 2

Unstable Quality

The quality of research reports is highly dependent on the professional capabilities and experience of researchers. Inconsistent standards across different researchers lead to unstable report quality, making it hard to guarantee professionalism and accuracy.

Pain Point 4

Limited Application

Most research ends up as static reports in email inboxes, unable to be quickly transformed or integrated into real business decisions.

Report Agent: The Ultimate Assistant for Market Research

1-minute product video demonstrations



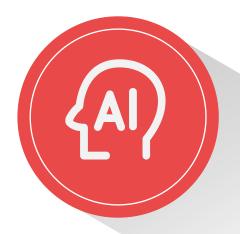
链动产业经纬, 智解市场方程!





Technical and Functional Advantages of MARS Report Agent

As an Al-driven industry research platform, MARS provides automated content production, multi-source data integration, intelligent knowledge repository management, and an excellent user experience, thereby improving research efficiency and content quality.



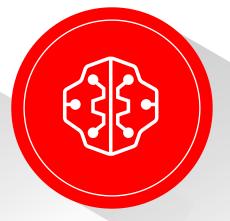
Al Agent for Automatic Task Orchestration



RAG Dynamic Retrieval to Reduce Hallucinations



Seamless Integration and Open Expansion



Multi-Source Data Integration and Intelligent Knowledge Repository

Design Intelligence: From Consumer Data to Product Innovation

Insight Agent

Based on in-depth mining and multi-dimensional analysis of big consumer data, it systematically sorts out consumers' product attribute preference matrices in low-end, mid-end, and high-end markets, and decomposes the best-selling element combination models in different price ranges, providing data-driven decision support for product positioning optimization and market strategy formulation.

Industry Overview Industry opportunity scanning/ category opportunity insight





scenarios: Exploring industry opportunities and continuously tracking industry trends

Demand Exploration Search keyword insight



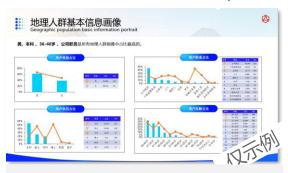


scenarios: Tracking user demand trends and identifying opportunity selling points

Crowd Targeting

Tagged crowd portrait/ geographical crowd portrait





scenarios: Positioning target crowds for precise marketing and personalized recommendation

Association Search

Associated shopping insight





scenarios: Discovering highly associated products and guiding marketing strategies and product combination sales plans

Survey Research Revolution: From Sampling to Precision Targeting

MARS-Survey Agent

With a user pool of over 600 million, it collects real feedback from users to help governments, enterprises, and universities understand market conditions.

Market Situation

Survey **Product**

Survey Consumer

Survey Advertising Survey Public Opinion

Survey ID Interview Recruitment

Questionnaire Survey Flowchart

MARS-agent Targets Users



Reach via SMS



Fill in the Survey Questionnaire



Get reward









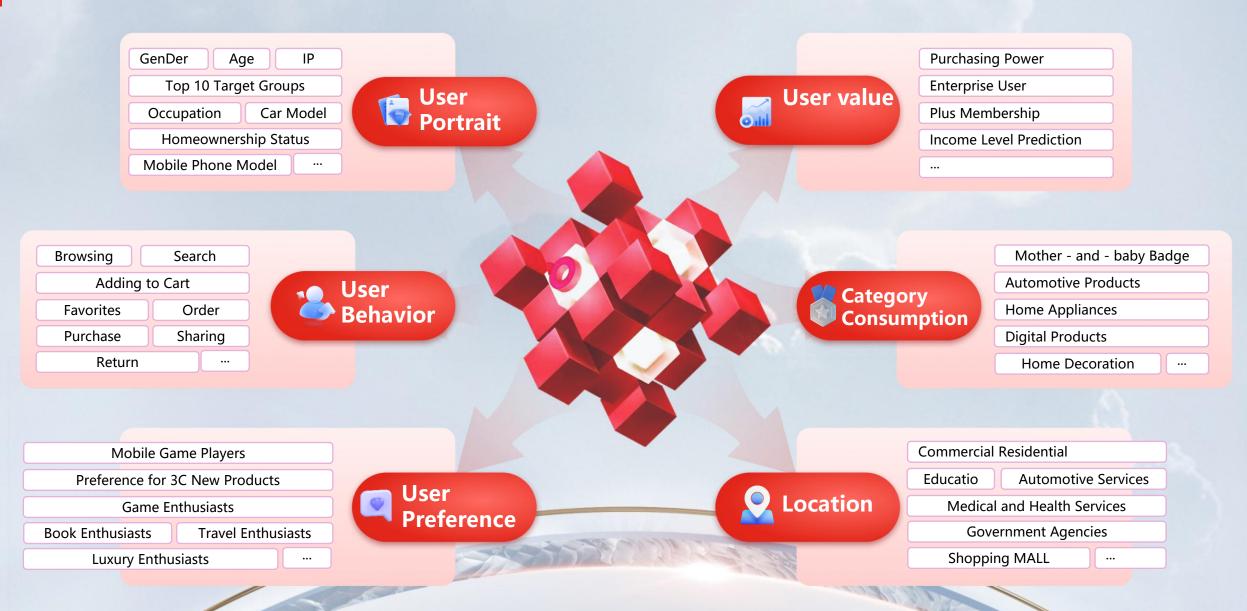
Short Cycle T + 1 collection of behavior + questionnaire data



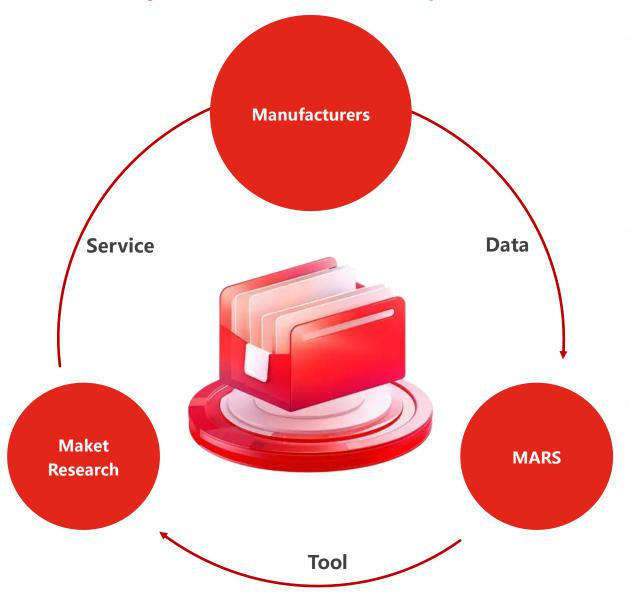
Data Reuse

Precise secondary reach and expansion of users

Multi-dimensional Labeling System, Covering Multiple Industry Segments



MARS Ecosystem Relationships



Data Provider

MARS provides real-time consumer behavior data and market insights to research companies for enhanced analysis capabilities

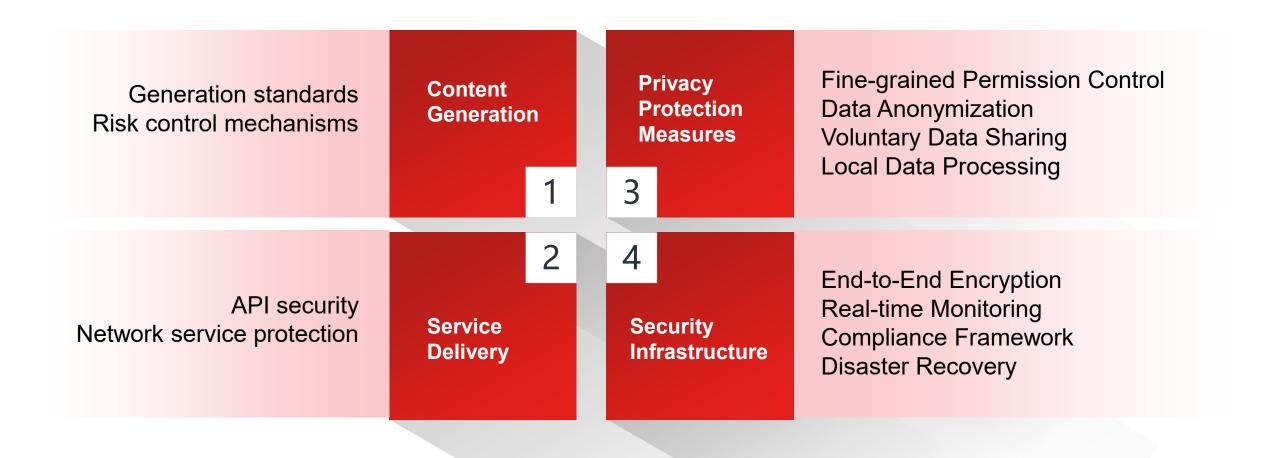
Service Enabler

Research companies leverage MARS tools to deliver more accurate, faster, and comprehensive services to brand manufacturers

Direct Partnership & Data Exchange

MARS directly serves brand manufacturers with Alpowered market research tools, while brand manufacturers contribute their operational data to make MARS increasingly intelligent

Data Security & Privacy: Our Foundation



Global Paradigm Shift:

From Chinese Experience to Empowering Global Enterprises



Democratized Intelligence

Real-time Decisions

Cultural Translation



GPU Virtualization

Deployment Density

Utilization

PUE



Technology Export Model Chinese consumers' digital-first behaviors = Tomorrow's global norms

Our AI systems:
Cultural translators
helping international
brands understand
the WHY behind
the WHAT

Future Vision: The New Era of Intelligent Decision Making

Next Phase: Ambient Market Intelligence

Understanding consumer needs **BEFORE** consumers express them

DeepSeek-R1 & DeepSeek-V3:

- Deeper semantic understanding
- Advanced logical reasoning
- Predicting intention, not just behavior

Sustainable Intelligence Environment + Performance

Sustainable Development:

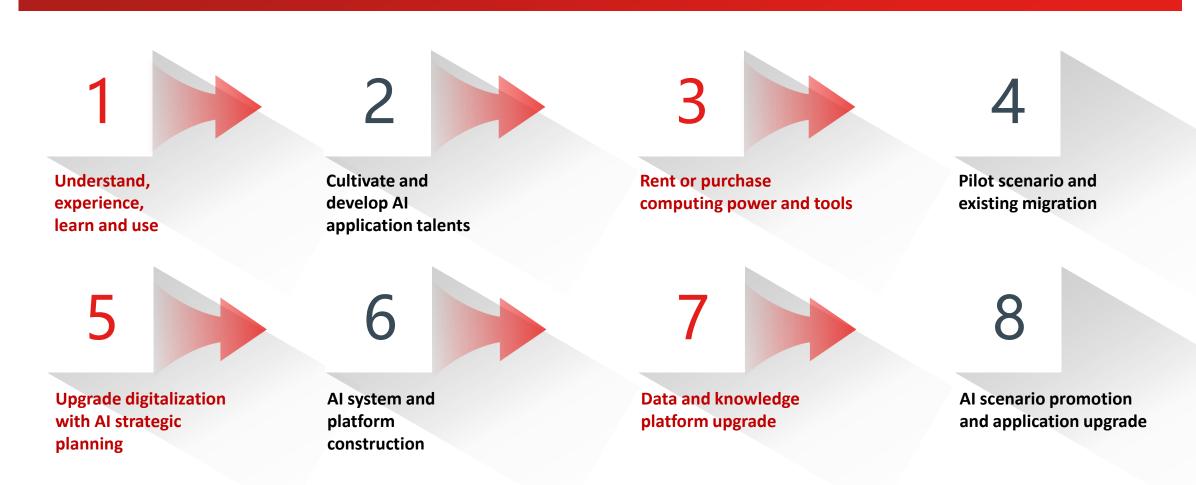
- Green computing
- Model compression & quantization
- Circular data economy

Cross-cultural Al Local + Global Insights

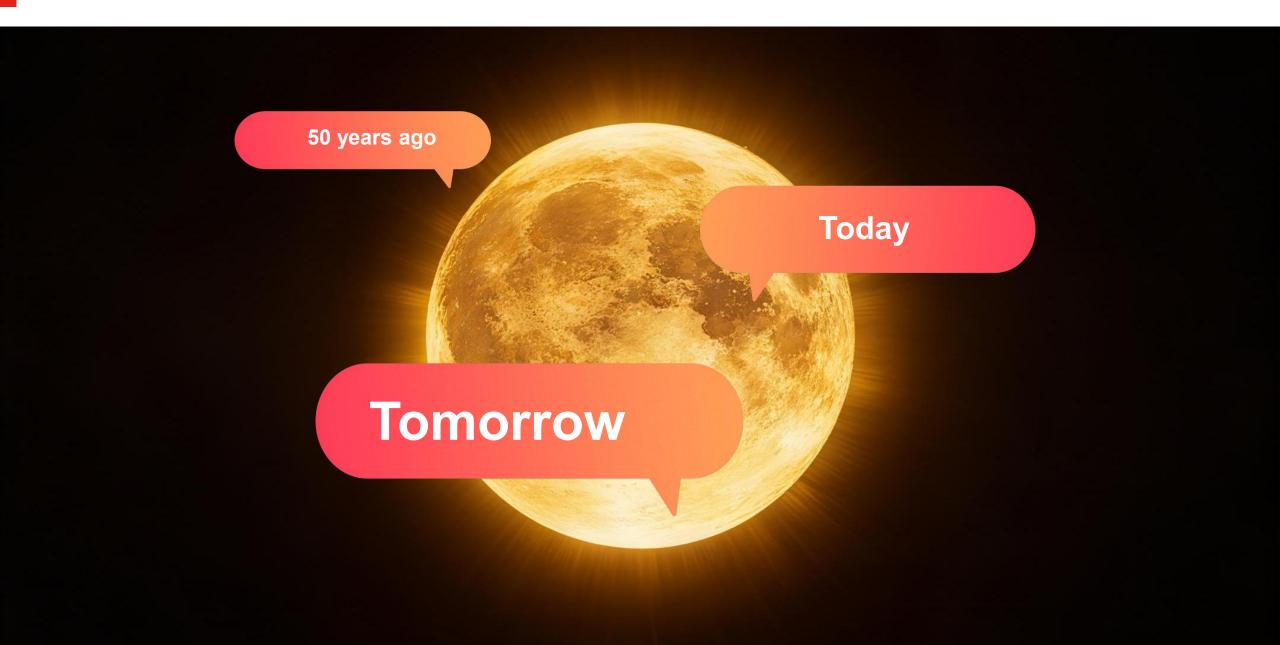
Global Cooperation: Building an Intelligent Future Together

Open Ecosystem: API + Integration

8-Step Transformation:Experience → Success



Conclusion: From Deluge to Wisdom





"The wave is here. Let's ride it together and jointly write a new chapter in market research."



Thanks

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